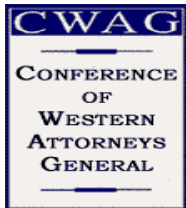


U.S. – MEXICO STATE ALLIANCE PARTNERSHIP



Quarterly Report of Activities

*October 1, 2010 – December 31, 2010
1st Quarter Report*

U.S. – Mexico State Alliance Partnership

Quarterly Report

First Quarter, October 1, 2010 – December 31, 2010

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ALLIANCE PARTNERSHIP BACKGROUND

On September 23, 2008, the Council of State Governments (CSG) and the United States Agency for International Development (USAID) entered into a three-year cooperative, jointly funded agreement to implement the U.S. – Mexico State Alliance Partnership. The cooperative agreement was subsequently modified to extend activities to five years, September 23, 2009 – September 30, 2013.

The U.S. – Mexico State Alliance Partnership is a collaborative, multi-branch alliance comprising the U.S. Agency for International Development (USAID), Council of State Governments (CSG) and its Western and Southern regional offices, Conference of Western Attorneys General (CWAG), National Association of Attorneys General (NAAG), National Association of State Treasurers (NAST), National Lieutenant Governors Association (NLGA), the Paso del Norte Group (PDN) and other officials aimed at strengthening cooperation among state officials and institutions of the United States and Mexico. The Alliance Partnership promotes and convenes binational exchanges and workshops among border legislators, attorneys general, treasurers and local officials that enhance the role of state and local/regional officials in addressing shared public policy concerns that transcend international borders.

The Alliance Partnership promotes the integration of activities and outreach with other binational mechanisms, as well as policy institutes and research universities, so that concrete policy objectives and reforms can be achieved through a strategic, multi-branch and multi-jurisdictional approach. The Alliance partners, their respective members, networks and linkages comprise a broad and influential coalition that can affect change. The Alliance Partnership is an innovative mechanism of cooperation that enables dynamic synergies and cross-jurisdictional cooperation.

REPORT OVERVIEW

This report highlights activities of the first quarter of FY 2010-11 by CSG and the Alliance partners to promote and implement binational state and local exchanges as defined by the objectives of the U.S. – Mexico State Alliance Partnerships. The activities were carried out with the support of the USAID/Mexico mission.

PROGRESS EVALUATION

The activities highlighted in this report illustrate CSG and its partner's continued effort to make significant progress in achieving the program's objectives, which are the following:

- Contribute to the objectives of the Merida Initiative related to continuing police education insofar as USAID has determined that "police" shall include state justice personnel;
- Strengthen and further expand binational exchanges and activities among state attorneys general of Mexico and the United States through the alliances established by CWAG, the National Association of Attorneys General (NAAG), and Mexico's National Conference of

Attorneys General, particularly through investigative and prosecutorial capacity training seminars;

- Enhance the ability of U.S. and Mexico border state legislatures to identify and enact strategies aimed towards performing an expanded policy role in addressing common concerns along the 2,000 mile border region through the ongoing implementation of the Border Legislative Conference (BLC);
- Establish binational economic development forums among state executive branch officials, including Lt. Governors, Treasurers and others aimed at exchanging “best practices” and linkages in public finance strategies, infrastructure planning, access to capital and tourism, among others.
- Strengthen legislative research capabilities and state – federal relations of the program through strategic partnerships and linkages with academic institutions and policy think tanks, including the Woodrow Wilson Center for International Scholars and the North America Center for Transborder Studies at Arizona State University; and
- Support the U.S. and Mexico federal governments in the implementation of their joint strategy, as part of the next phase of the Merida Initiative, to strengthen and create resilient border communities by establishing partnerships with local border stakeholders and groups, such as The Paso del Norte Group. Such partnerships will assist in the convening of local and regional binational exchanges that integrate local/regional policy objectives with state and federal decision-makers.

BORDER LEGISLATIVE CONFERENCE

Twenty-Second Legislative Forum

The Twenty-Second Border Legislative Conference (BLC) convened October 14-16, 2010 in San Carlos, Sonora with participation of legislators from the 10 U.S. – Mexico Border States. Attending legislators had the opportunity to hear an overview of U.S. – Mexico relations from a federal perspective by John Breidenstine, Consul General of the United States in Hermosillo, Sonora. They also received an update on the recent Border Governors Conference (BGC) Interim Meeting and the development of the Border Research Consortium. The members of the BLC expressed support for the recommendations identified in the Joint Policy Statement adopted during this BGC Interim Meeting. The BGC recommendations focused on border security, border infrastructure, economic development and energy. Additionally, participating border legislators engaged in presentations on sustainable development along the border, as well as binational storm and waste water management efforts.

The members of the BLC expressed support of the following issues:

- The creation of a binational, multi-state survey on human trafficking legislation;
- Support for the efforts articulated by the Woodrow Wilson Center’s Mexico Institute, “Re-Energizing the Border: Renewable Energy, Green Jobs and Border Infrastructure;”

- The Four Pillar Strategy announced by U.S. Secretary of State Hillary Clinton and Mexico's Foreign Minister Patricia Espinoza, in particular the third and fourth pillars of the Merida Initiative Strategy.
- The members of the BLC reiterated their strong support of a comprehensive immigration policy and suggested the formation of a new BLC committee on public safety and security and asked for its formalization at the next BLC meeting. They also requested to have the BLC staff review the 2006-1 Policy Statement to update it according to pending and current immigration legislation for future review and approval.

Diputado Ramiro Flores Morales of the State of Coahuila rotated to the position of chair, replacing long-time member and 2010 chair, Senator Denise Ducheny of California. Attending U.S. members elected Representative Andy Nuñez of New Mexico as the new vice chair of the BLC.

3rd Americas 2020 Summit

On November 11-12, 2010, the BLC, the Southern Legislative Conference and the Texas Department of Transportation jointly convened the Third Americas 2020 Summit in Dallas, Texas. Legislators representing 13 states, including most of the U.S. - Mexico border states and several southern states, attended the Summit.

The Summit, which was moderated by Texas State Senator Eliot Shapleigh and the BLC Chair, Diputado Ramiro Flores Morales of Coahuila, provided participating lawmakers an opportunity to hear from expert speakers from the U.S., Mexico and Canada provide insightful information on the key transportation corridors connecting Canada, Mexico and the U.S., as well as maritime and rail linkages to these corridors. Additionally, participating panelist focused on enhancing mobility and security across international borders aimed at promoting and enacting fast, secure and smart strategies to facilitate trade and economic competitiveness. Finally, panelist focused on North America's energy reliability and its linkage to regional competitiveness, looking at traditional and evolving energy strategies in the region and the implications for policy-makers from the North American continent.

After the panel speakers, participating legislators exchange of ideas and opinions. Some of the recommendations resulting from the open discussions were:

- Development of a map of binational trade corridors;
- Port alternatives to saturated Ports of Los Angeles and Long Beach;
- Infrastructure improvements to reduce specific bottlenecks;
- Optimize border clearing processes;
- Strong bilateral coordination and cooperation;
- Recommend that U.S. and Mexico officials have reciprocal membership on Metropolitan Planning Organizations;
- Multimodal transport done in a coordinated way;
- Discussions of jobs and energy must include nuclear power as a component;
- Co-location of energy transmission infrastructure with highway infrastructure should be part of any highway funding process;

New BLC Program Director

In December 2010, Paul Somerhausen was named Director of the Border Legislative Conference. Paul will be administering and, in conjunction of the BLC officers and members, be providing direction of the BLC. Paul has over 10 years of direct legislative experience having worked for the California Senate and previously served as Program Associate for BLC and the education coordinator for CSG-WEST.

Continued Outreach

BLC program staff has maintained ongoing communications with a wide range of individuals and cross border governmental and non-governmental organizations that focus on U.S. – Mexico relations in an effort to further promote cross-border collaboration.

CONFERENCE OF WESTERN ATTORNEYS GENERAL

The CWAG Alliance Partnership enthusiastically continued its programming during the 1st quarter of FY '10-'11 while expanding the focus on outreach to other organizations and potential methods of self-evaluation and improvement to training programs. Specific focus areas included developing metrics which assist in enhancements of content and materials delivered in trainings; discussion and event participation with other NGO's regarding outreach and education on the judicial reforms; discussions with Department of Homeland Security, Department of State and Department of Justice on collaborative opportunities in forensics and investigation educational opportunities for Mexican states; and, outreach and incorporation of observers from Mexican universities and professional organizations for attendance at CWAG trainings.

Gauging the effectiveness of CWAG's Alliance Partnerships' substantial efforts are most often calculated by presenting statistics on courses completed, number of students trained, cost-per-pupil and learning goals. Our organization was recently buoyed by unsolicited emails from our contacts in the Baja California Attorney General's Office. As pleased as we were to hear that the state won a conviction in its first oral trial, an even better testament to the worthwhile nature of our project came from the fact that the attorney on the case participated in both our primary and advanced Prosecutor Training programs. Additionally her office attributes at least some of her excellent performance to her experiences in our trainings.

“One of the attorneys who was in the first oral trial in Mexicali, did a really good job, and she's one of the attorneys who took both the Basic and Advanced courses from you, and you could tell that she was well prepared in that trial, and because of that it went well for us. The professional development and confidence that she showed is very important as much for the trial as for our entire institution.” ~Cecilia Navarro Espinoza, Director of the Institute for Training and Professional Formation of the Baja California Attorney General's Office.

“[W]e had the first oral trial which resulted in a conviction but above all was an excellent showing by the prosecuting attorneys, thanks in large part to you all.”

~Rigoberto Gonzalez Nava, Implementation Coordinator of the New Criminal Justice System, Baja California Attorney General's Office

Investigator Training, San Diego, California

26 Attorney General's Investigators from the states of Baja California, Chihuahua, Jalisco, Michoacán, Oaxaca, and Zacatecas attended a training course in San Diego from October 4th through the 8th. Training subjects included securing the scene of the crime, safeguarding and collecting evidence, report writing, and giving oral testimony, in addition to specialized topics like investigating kidnappings and car theft. Practice was conducted using a mock crime scene, which the participants investigated as the basis for their practical exercises.

This training included proof-of-concept for our distance learning project, using video conferencing equipment to present a remote presentation, and to conduct a live, interactive breakout session with participant performances and instructor critiques. The session was well received by the participants, and encouraged continued development of this technology for our purposes.

Forensics – Fingerprint Analysis Course

The AP's first in-country course of the year was held in Guanajuato, Guanajuato, Mexico from October 4 through 8. With logistical support from the Guanajuato Attorney General's Office, the Fingerprint Analysis course was presented to 51 Attorney General Investigators from 21 Mexican states, to forensics professionals involved in actual locating, developing, lifting and analyzing of latent prints.

Investigator Training – Seattle, Washington

The Washington Attorney General's Office hosted an Investigator Training October 11 – 15, 2010, in Seattle. The group was welcomed by Attorney General Rob McKenna on the first day and got to practice crime scene processing the following day at Washington's Criminal Justice Training Center in Burien where an entire mock city exists for training purposes. The training included 31 participants from 21 different Mexican states.

Prosecutor Training – Honolulu, Hawaii

Oral Advocacy Skills training was presented to 41 participants from prosecutors' offices representing 16 states and the federal department of justice (PGR). The Attorneys General from the Mexican states of Tlaxcala, Guanajuato and Puebla, and the rest of the participants were welcomed by Hawaii Attorney General Mark Barnett, who presented a proclamation from the Governor of Hawaii declaring "United States-Mexico Alliance Partnership Day" on October 18th. Additionally, the Mexican state Attorneys General signed Memorandums of Understanding with the Hawaii Attorney General's Office, promising continued mutual collaboration on binational matters. The October 18-22 week of intensive oral advocacy training included lecture

and practice of skills used in an oral trial, including Opening Statements, Direct Examination, Introduction of Exhibits, Cross Examination, Rehabilitation and Refreshing Recollection, Objections, and Closing Statements. We were honored to receive USAID representative Elizabeth Bauch as an observer at this training.



1 Prosecutor Training Program Participants gather in Honolulu for Graduation Ceremonies.



2 Hawaii and Mexican Attorneys General pledged continued cooperation.

Judicial Training – San Diego, California

From November 1st through 5th, CWAG carried out its inaugural “Courtroom Skills for Judges” program. 41 Mexican judges received a warm welcome from their Southern California counterparts; state and federal trial and appellate court judges from San Diego, Los Angeles, and even New York City, joined the group for different activities throughout the week. The opening ceremonies included welcoming comments from a wide range of supporters including Senator Denise Ducheny, and former New Mexico Attorney General Patricia Madrid, among other notables. The program participants from Mexico included the Chief Justice of the Supreme Courts of 21 states, and were organized with the support of CONATrib, Mexico’s National Council of State Supreme Courts. This unique program included an abbreviated oral advocacy

skills program similar to that delivered to prosecutors; lecture and practice on courtroom management skills, like ruling on objections; observation of live courtroom proceedings in both state and federal court; and panels on subjects of special interest like Judicial Ethics and Independence, Alternative Justice Systems, and Best Practices in Courtroom Management. As CWAG's first week-long judicial program, this training laid a solid foundation for future programs.



3 Mexican Judges Visit the San Diego Courtroom of Judge Luis Vargas

Southwest Border Alliance Organizing Conference – Austin, Texas

The Alliance Partnership was invited to the Southwest Border Anti-Money Laundering Alliance Organization Conference on November 16 and 17 in Austin, Texas. The purposes of the SWBA are to: enhance and better coordinate investigations and prosecutions of money laundering in the Southwest Border Area (that area within 200 miles of the United States/Mexico border on either side of the border and including all of Arizona) (“SWBA”) and other areas affected by money laundering in the SWBA, with the goal of reducing money laundering and thereby reducing violence associated with smuggling organizations operating in the SWBA and in other areas affected by money laundering in the SWBA; enhance coordination of the States’ anti-money laundering (“AML”) efforts; and fund related training, information sharing, and related expenses in the Alliance States and in Mexico (collectively, the “SWBA AML Purposes”).

Triple Training – Santa Fe, New Mexico

From November 30th to December 3rd, 78 participants formed CWAG's first "Triple Training" class, bringing together judges, prosecutors and investigators in a group training that offered both separate and joint sessions for the various groups. 26 Investigators attended Crime Scene and Oral Testimony classes; 26 prosecutors underwent oral advocacy training; 26 judges learned oral advocacy and courtroom management skills; and at the end of the week, all 3 groups participated together in a mock trial to display their skills. With special guest observers Diana Villiers Negroponte, Brookings Institution Senior Fellow and Woodrow Wilson Center board member, and Robert Donnelly from the Woodrow Wilson Center, the week included professional and intellectual exchanges during meals and social events as well as during formal classroom sessions.

National Association of Attorneys General – New AG Orientation Briefing and Program Enrollment

CWAG Executive Director Karen White was invited to address newly installed attorneys general on Alliance Partnership activities, during the NAAG Winter Meeting on November 30th. She informed and educated new U.S. Attorneys General on the issues that have prompted CWAG's leadership in the Alliance Partnership. The newly elected California, Arizona, New York and Florida Attorneys General all pledged their support to the program and a new infusion of assistance and support.

Department of State Meetings

In response to the continued growth and evolution of our Alliance Partnership programs, CWAG Executive Director Karen White visited twice with State Department representatives to help clarify the future of CWAG's AP affiliations and funding. On November 15 and 16, she led a delegation of 7 state Attorneys General to meet with Washington officials including Secretary of State Hillary Clinton, where the Attorneys General expressed their support for and interest in the Alliance Partnership's continued operations. Additional meetings with the Department of Homeland Security, ICE and the Bureau of Justice also proved useful and enlightening. A late November meeting with International Narcotics and Law Enforcement Bureau produced a sharper focus on areas where the State Attorneys General will concentrate their trainings.

Future Plans

A full schedule of training programs has been laid out for the remainder of the fiscal year, which includes courses for over 10,000 Mexican participants.

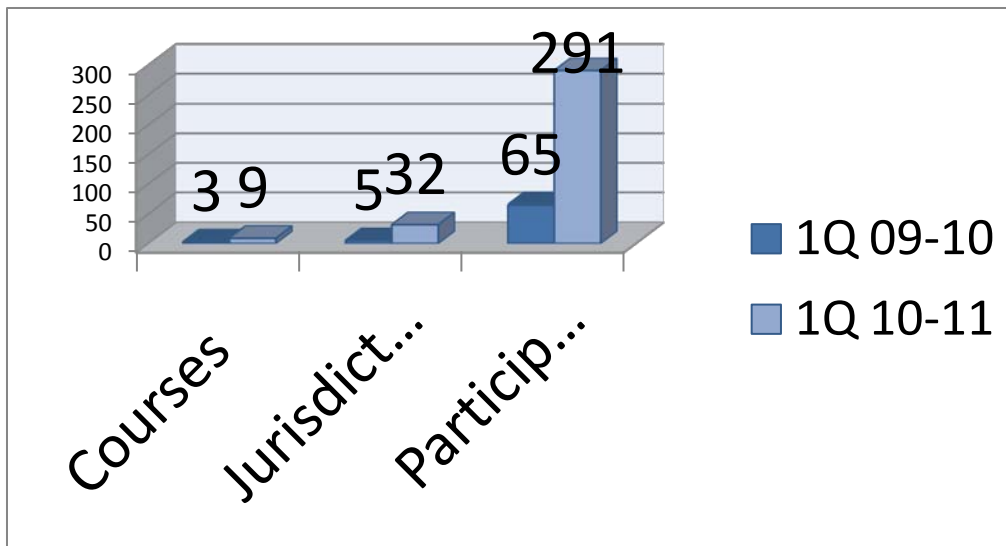
Technology Update

Engineering and development continued on the Distance Learning projects.

Video Library: Our goal of having a video library of on-demand courses leapt forward this quarter. A committee of experienced oral advocacy instructors reviewed, edited and refined our library of computer slideshow presentations to create a set of approved subject-matter presentations that have been successfully presented to our course participants. The entire core of presentations for oral advocacy instruction has been vetted and assembled into a library of presentations for future trainings. In addition, arrangements are in place to digitally record these presentations with our best instructors in order to have an on-line library accessible 24/7/365 across Mexico.

Video Conferencing: Engineering efforts continued to put in place a video-conferencing system that will allow remote, live, interactive sessions between instructors and participants. This technology will extend the reach of CWAG's training to even those regions where travel is unadvisable. The first test of the technology for our purposes was conducted in San Diego in November. A remote presentation was transmitted to a large, high-definition screen in the lecture salon, proving the capacity to address large audiences via video conferencing. Also, a breakout session was conducted, with the participants in a remote location from the instructors. The instructors watched the participants' practice sessions, and delivered their critiques via video conference. The interactive nature of the system allowed questions and answers between participants and instructors. The sessions were well-reviewed by participants, and inspired confidence moving forward.

Comparison of First Quarter Last Year and This Year



NATIONAL LIUTENANT GOVERNORS ASSOCIATION

The National Lieutenant Governors Association (NLGA) began investigation of convening a 3-day renewable energy best practices exchange in Mexico for two US lieutenant governors and up to six Mexican state level energy officers.

WOODROW WILSON INTERNATIONAL CENTER FOR SCHOLARS

The Woodrow Wilson Center Mexico Institute (WWICS-Mexico) is a member of the Council of State Governments-West-directed U.S.-Mexico State Alliance Partnership. During the current reporting period, October 1 through December 31, 2010, WWICS-Mexico undertook the following activities as a Partnership member:

OCTOBER 2010

- Arizona's Latino Politics and International Relations Conference, October 15, 2010; Tempe, AZ

The Woodrow Wilson Center Mexico Institute participated in this conference in support of fellow Alliance Partnership member North American Center for Transborder Studies at Arizona State University, a cosponsor of the conference. The conference examined prospects for immigration reform legislation at the federal level in the United States, as well as the state of Latino politics in Arizona. The conference took place on October 15, 2010. Attending on behalf of WWICS was Robert Donnelly.

NOVEMBER 2010

- Conference of Western Attorneys General Training Session, November 29-December 3, 2010; Santa Fe, N.M.

The Woodrow Wilson Center Mexico Institute sent representatives as participant-observers to a three-part training session, organized by fellow Alliance Partnership member Conference of Western Attorneys General (CWAG). The training was held November 29-December 3, 2010, at Santa Fe, N.M. Observation at the training session enabled WWICS to learn about the challenges faced in implementation of state-to-state judicial training efforts between Mexican and U.S. states. The observation also enabled WWICS to learn about the challenges faced by CWAG in obtaining federal funding for these efforts.

Attending on behalf of WWICS were Eric Olson and Robert Donnelly. Diana Negrofonte, an advisory board member to WWICS Mexico Institute, also attended a portion of the training session. Both Negrofonte and Donnelly filed reports based on the training session onto the WWICS Mexico Institute website. These reports are available by clicking the following links. For Negrofonte, please click [here](#). For Donnelly please click [here](#).

- Ongoing Engagement with Fellow Alliance Partnership Members

During the reporting period, WWICS continued work with fellow Alliance Partnership member NACTS and El Colegio de la Frontera Norte, related to its Border Research Partnership, providing public policy analyses. This partnership represents a vehicle for advancement of many of the strategic goals of the U.S.-Mexico State Alliance Partnership. Current research and other activities include a human development index of the U.S.-Mexico border, an updating of the Border Governors Conference' *Strategic Guidelines* report and development of an award to honor cross-border cooperation and innovation between Mexico and the United States.

- Future Activities

WWICS will be involved in various Alliance Partnership-related activities in second-quarter 2011 (January 1-March 31). These activities include:

- *Awards for U.S.-Mexico Cross-Border Cooperation and Innovation*

*Building website at www.wilsoncenter.org/borderawards, issuing "call for entries," assembling selection committee, and preparing ceremony, in conjunction with Border Governors Conference and Border Legislative Conference. Anticipated related expenditures in second-quarter 2011: US\$0.00

- *Regular public forum series on border issues and delegation visits by Partnership members*

*Will host in the quarter a BLC delegation visit and conference on border transportation infrastructure, February 28-March 1, 2011. Anticipated related expenditure in second-quarter 2011: US\$5,324.00

*Will begin preparations for a Pillar IV conference (secure and sustainable communities) slated for spring 2011.

WWICS anticipates spending approximately US\$5,500 in Alliance Partnership funding in second-quarter 2011.

NORTHA AMERICAN CENTER FOR TRANSBORDER STUDIES, ARIZONA STATE UNIVERSITY

- Developed work plan, research teams and conducted basic research for human trafficking and renewable energy projects with CSG-WEST. Also concluded discussions on content of second amendment to original NACTS-ASU/CSG agreement (see attached project timeline) and the second NACTS-ASU/CSG agreement based on the renewable energy project.
- Coordinated with Border Research Partnership (NACTS, COLEF and Mexico Institute/Wilson Center) on implementation phase for *Strategic Guidelines for the Competitive and Sustainable Development of the U.S.-Mexico Transborder Region* for the Border Governors Conference.

Additional NACTS activities related to U.S.-Mexico State Alliance Partnership areas of interest:

- Concluded research project commissioned by Motorola Corporation on border security technology issue. The report is entitled “Technology to Enhance Border Security and International Trade” and will be formally released late winter/early spring 2011 (possibly in Washington, D.C.).
- Organized the event “Arizona’s Latino Politics and International Relations” at Arizona State University with the School for Transborder Studies and the School of Politics and Global Studies. Event website is at <http://nacts.asu.edu/projects/migration-initiatives> and includes videos of presentations at event. The conference will be written up in an edited volume to be published by Springer (www.springer.com) later this year.
- Published a special section on Arizona’s SB 1070 law in UNAM’s *Voices of Mexico* magazine entitled “The Cascading Effects of SB 1070. Information on the initiative and the articles are posted at <http://nacts.asu.edu/projects/the-cascading-effects-of-sb-1070-an-overview>.
- Began the second year of the SCERP Sustainability Fellows program. NACTS and SCERP (**Southwest Consortium for Environmental Research and Policy**) are now sponsoring the second group of Student Sustainability Fellows at ASU. Student Sustainability Fellows learn how research on environmental issues related to the U.S.-Mexico border region can impact public policy through working on real challenges for a client. In Spring 2010, a group of 10 student fellows, comprised of ASU undergraduate and graduate students, researched topics such as: “Measuring Sustainability & Competitiveness for North American Corridors” and “Renewable Energy & Trading: United States-Mexico.” Videos of their project presentations are available under project resources.
- Concluded research and 80% of writing for Puentes Consortium paper entitled “Seeking Sustainable Economic Development and Security in the U.S.-Mexico Border Region: *From NAFTA to 9/11 to the Emergence of Key Subnational Actors.*” The paper will be presented in March 2011 at a conference given by the Baker Institute at Rice University.

OCTOBER 2010

- Rick Van Schoik attended the Border Energy Forum in Chihuahua, Chihuahua.
- Erik Lee gave a presentation on “**U.S.-Mexico Border Management: Challenges and Opportunities in the Era of Co-Responsibility**” at the International Metropolis Project in The Hague, Netherlands. This particular workshop on “Fair and effective management of cross-border harms” was organized by Jon Simmons of the United Kingdom’s Border Agency. The workshop itself an innovative new concept for Metropolis, as most of the network is made up of people who specialize in immigrant *integration* projects throughout the European Union. European societies are in many ways more rigidly structured than the U.S. and have challenges that are both similar and different from the U.S. The recent rise of anti-immigrant politics across Europe is a good example of this. As such, there is a perceived need for more programs and policies in place to compensate for this.

The workshop featured presentations from the UK Border Agency, the German federal police, Spain’s Interior Ministry, Malta’s federal police and NACTS. We have all the other presentations and we will of course be glad to share them with the U.S.-Mexico State Alliance Partnership. The presentation from NACTS placed U.S.-Mexico migration into a broader framework that begins with a truly challenging binational relationship, a difficult security situation in Mexico, recession-induced anxiety in U.S. politics over immigrants, and recent binational cooperation/projects such as 21st Century Borders and others that have more potential to work, such as BRP/BGC. What stood out was the massive difference in scale in the issue between the U.S. and the European countries (For example, the U.S. has an estimated 11.1M undocumented migrants, while the UK has between 250,000-750,000) and the fact that this is challenging no matter what the scale.

The workshop organizer, Jon Simmons of UKBA, was very complementary of NACTS and ASU’s innovative approach to working on real solutions with a number of partners. Below we have shared a sampling of some of the more interesting slides from the various presentations:

Figure 1: Slide from UK Border Agency Presentation on “Patterns of undesirable migration”

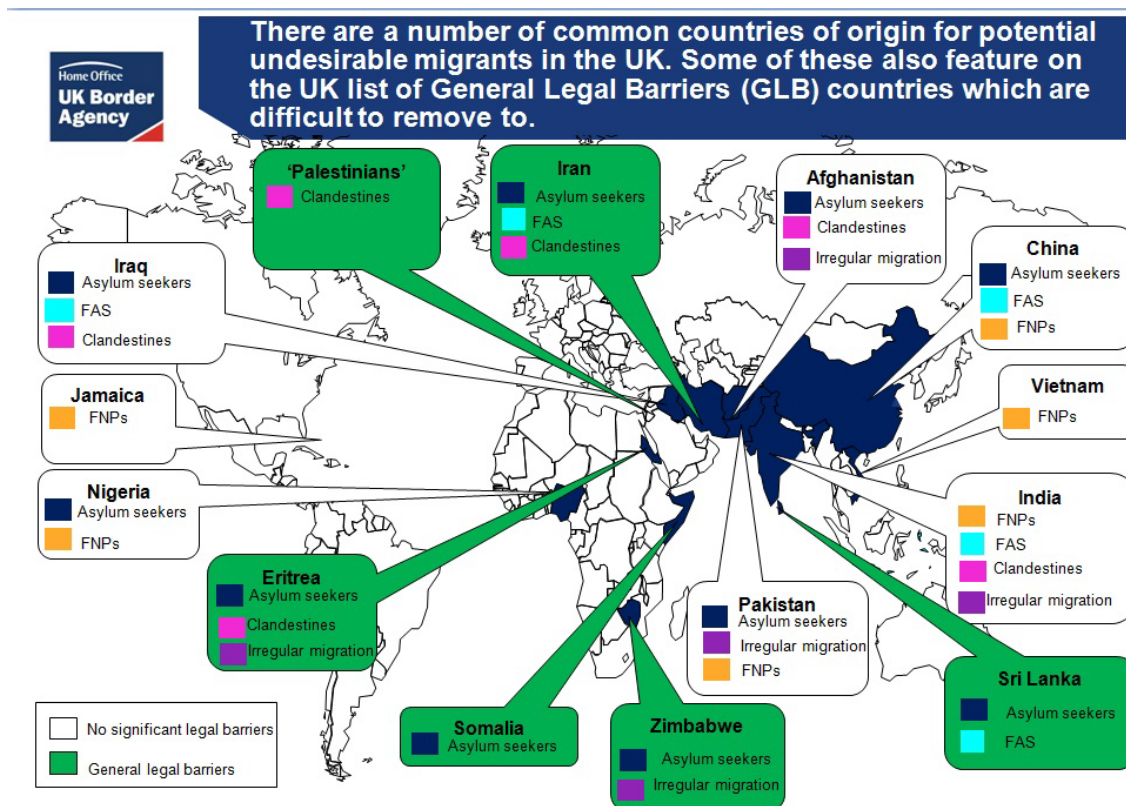


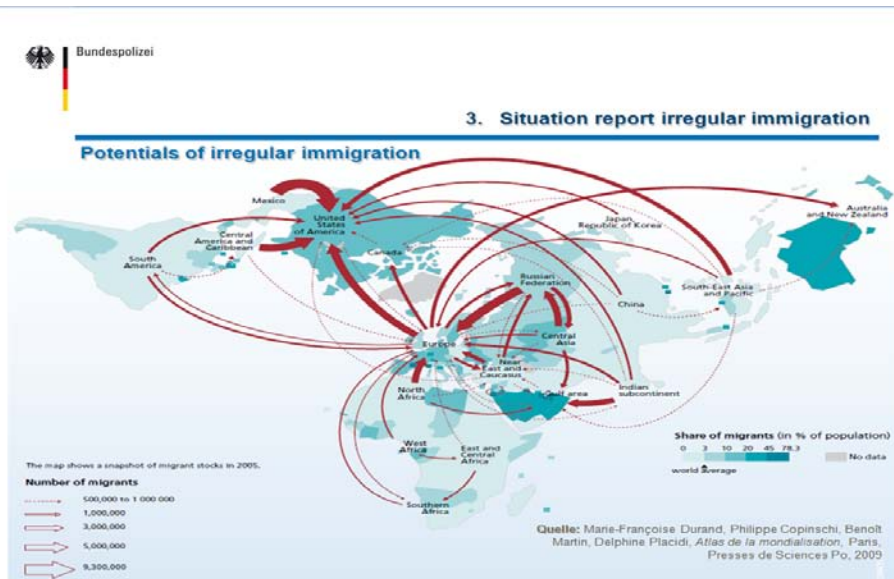
Figure 2: Slide from Malta Immigration Police Presentation on “New challenges of illegal migration- Maltese perspective”

ILLEGAL IMMIGRATION

For the last eight years Malta has been facing an increased influx of illegal immigrants arriving by boat from the North African coast. A good percentage of boat people do not actually enter Malta by boat illegally but are subject of Migrant Rescue Operations and are brought ashore by the rescue services of the Armed Forces of Malta.



Figure 3: Slide from German Federal Police Presentation on “Management of cross-border flows of people“



NOVEMBER 2010

NACTS activities related to U.S.-Mexico State Alliance Partnership areas of interest:

- Rick Van Schoik organized a panel on cross-border issues at the Sovereign Challenge conference in El Paso, Texas. The panel included Mexican security experts Gustavo Mohar of CISEN and Jose Luis Valdes Ugalde of CISAN/UNAM.
<http://www.sovereignchallenge.org/>.

Anticipated Expenses for Second Quarter FY11

The second amendment to the first NACTS-ASU/CSG agreement and the second NACTS-ASU/CSG agreement were finalized in late December 2010. NACTS anticipates using approximately one-third of its CSG-WEST funds for both the human trafficking and renewable energy projects for a total estimated expenditure of approximately \$63,000.

NATIONAL ASSOCIATION OF STATE TREASURERS

The National Association of State Treasurers took a delegation to Mexico from November 18 through November 21, 2010. Representing the Treasurers were NAST President James Lewis (NM), Treasurer Richard Ellis (UT), and NAST Executive Director Jon Lawniczak. Also attending was retired Treasurer Dan Ebersole (GA).

The delegation met with senior officials of the government of the Distrito Federal. During the meeting a Memorandum of Understanding was signed committing NAST to working with the DF on developing their financial literacy program. Many state treasurers have been made responsible by their legislatures to educate their citizens regarding financial literacy. As much of the content state treasurers have developed is already in Spanish, providing this information to the DF should be fairly straightforward.

The delegation then traveled to Campeche. While there, an MOU was signed with the Instituto para el Desarrollo Tecnico de las Haciendas Publicas (INDETEC), NAST's counterpart in Mexico. This MOU is an extension of the original MOU signed in 2007. It commits both organizations to continue and grow the relationship between Mexican and U.S. State Treasurers.

Also while in Campeche, NAST signed an MOU with MIDE (Museo Interactivo de Economia). The purpose of this MOU is to bring both organizations together to develop a traveling, hands-on exhibit designed to foster financial literacy. The exhibit will be brought to the United States where it will travel to locations around the country including at NAST venues.

THE PASO DEL NORTE GROUP

The Paso del Norte Group, a non-profit organization comprised of business and community leaders created to undertake initiatives which promote the economic and social wellbeing of Ciudad Juarez, El Paso and Las Cruces region. PDN is a member of the U.S./Mexico State Alliance of Partners and is working with the Council of State Governments under a subaward signed in May 2010. The partnership between PDN and CSG will focus on multifaceted initiatives in support of developing strong, resilient border communities.

Ongoing activities October – December 2010

The Paso del Norte Group convened and facilitated multiple meetings with regional stakeholders as a follow up to efforts initiated at the Foro de Construccion Comunitaria held on August 11th in Ciudad Juarez, Chihuahua and the Border Security Conference in El Paso, Texas on August 12 - 13, 2010. The Paso del Norte Group has coordinated working groups comprised of regional representative to shape recommendations for the Paso del Norte Region concerning the developments of model border ports and numerous economic and social development initiatives.

October 2010

- Various meetings with the region's stakeholders to address strategies for business development, research and investigation in the area of renewable energy. PDN staff participated in a border summit on energy in San Diego hosted by the Institute of the Americas. The summit brought together binational participants from federal and state governments, private sector and NGO's to develop a consensus on priorities for energy policy on the border and increase collaboration and information sharing.
- Members of the Model Ports Committee worked closely with Customs and Border Patrol and Mexican Aduanas to follow up on a series of recommendations to improve efficiency at the International Ports of Entry made to Commissioner Alan Bersin at the Border Security Conference. Included in the recommendations was a pilot project to use technology to track cargo from point of origin in Mexico to point of delivery in the U.S. The project is expected to begin in 2011 with 250 trucks.
- Regional stakeholders furthered plans to undertake a labor market assessment in partnership with Manpower International. The survey which will begin in early 2011 will determine the demand from regional employers as well as the availability of human capital in the area. The International Youth Foundation, which has recently initiated work in Ciudad Juarez has joined as a partner with a specific interest in employment and training opportunities for the youth in Juarez.

November 2010

- PDN staff and several business owners from Ciudad Juarez visited with the Mayor of Tijuana, Jorge Ramos and his Secretary for Security to learn about measures taken to address security and economic development concerns during the height of the drug violence in that city. Separate meetings were held with the organizers of Tijuana Innovadora in order to plan for a similar event in Ciudad Juarez in 2011. Tijuana Innovadora, held in October 2010 was a 15 day event spearheaded by the business community from the Tijuana/San Diego area to highlight the positive aspects of Tijuana to bolster trade and investment.
- The PDN hosted several meetings with CISCO Systems and regional institutions to explore opportunities for increased networking and telepresence through their Smart and Connected Communities Program. The Paso del Norte region hopes to serve as one of CISCO's sites for a pilot for this program.
- Numerous meetings were held with regional stakeholders to conclude the feasibility study for the development of an Alternative Energy Certification Center in the Paso del Norte Region. PDN continues to cooperate with Colegio de la Frontera Norte, COLEF to develop a network

of partners dealing with renewable energy in Ciudad Juarez and the Chihuahua to further business opportunities, policy development and research in the area of alternative energy. Additionally plans to host the Border Energy Forum in October 2011 in El Paso Texas are underway. PDN is working with the Texas General Land Office and regional stakeholders to schedule speakers, tours and highlight opportunities for renewables in the area.

- In the area of Binational Health, the PDN committee is working with legislators from New Mexico and Texas on efforts to develop a binational insurance product to serve the underinsured population of the region as well as support efforts to position Ciudad Juarez as a medical destination patients seeking affordable healthcare.

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- Input from diverse groups in the region continues to be sought in the development of The Blueprint for Global Competitiveness which outlines strategies for furthering innovation and entrepreneurship in the region. The Blueprint incorporates the recommendations made by the Organization for Economic Cooperation and Development in the Paso del Norte Regional Assessment. <http://www.oecd.org/dataoecd/48/2/44210876.pdf>
- Ongoing work with regional partners and USAID to develop Small Business Center to support SMEs in Ciudad Juarez access information, technical and financial expertise to aid in job creation and expansion. Actual work on the center is expected to begin in earnest in February 2011 under a separate agreement with ABT Consultants.
- Members of the PDN Binational Committee met with representatives from COPARMEX to discuss the possibility of planning an event in Ciudad Juarez modeled around Tijuana Innovadora. Discussions are planned with numerous organizations from Ciudad Juarez and El Paso to plan the event for Fall 2011.
- PDN Staff and the PDN Comite por Juarez began working on a comprehensive intervention plan for Colonia Francisco I Madero in Cd. Juarez. This effort involves the participation of numerous stakeholders such as NGO's, local, State and Federal Government. Social and economic development programs are being identify.

Founded in 2004 by key community leaders from the region, the Paso del Norte Group has worked to identify and implement opportunities for economic and social development in the area. Since May of 2010, funding from the CSG sub-award has served as a catalyst for ongoing efforts to address regional strategies to promote innovation, entrepreneurship social and cultural development in the region. The funds have provided seed money to facilitate collaboration among the region's stakeholder in the areas of education, health, international ports as well as research and development in STEM focus areas.

The Foro de Construccion Comunitaria in Ciudad Juarez, Chihuahua and the Border Security Conference held in El Paso in August, 2010 provided an opportunity for the region to highlight ongoing and planned initiatives intended to strengthen the competitiveness of this unique area. Unfortunately, the issues affecting the safety and well being of the region provide a serious threat to the stability along the border. Swift, cohesive action to address these threats along the U.S./Mexico border is fundamental and collaboration among the Paso del Norte Region and the Alliance Partners provides an important venue for these important discussions and implementation plans.

The Paso del Norte Group has identified the following areas of focus for 2011:

- Ongoing efforts to implement recommendations for 21st Century Border Crossings which provide for efficiency at the Southern ports of entry without jeopardizing the safety and security of our two countries.
- Pursue education and workforce development strategies that focus on 21st century skills and yield employment opportunities that rely on innovation and entrepreneurial talent.
- Further plans for the creation and attraction of jobs that focus on life sciences and renewable energy capitalizing on the inherent assets of the region's population, skills and climate.
- Provide resources for ongoing collaboration between Ciudad Juarez, El Paso and Las Cruces New Mexico which invest in our social, economic and cultural ties in order to strengthen the competitive advantage of this region.

2011 First Quarter Projected Expenses

As part of its ongoing initiatives PDN expects to incur the following expenses during the first quarter of 2011:

Border Energy Conference	-	\$35,000.
Manpower Survey	-	\$20,000.
MCA Strategic Plan	-	\$50,000.